



Department: Government Pensions Administration Agency REPUBLIC OF SOUTH AFRICA

the gpaa

GPAA NEW HEAD OFFICE ACCOMMODATION NEEDS ASSESSMENT:

| BUSINESS | POST DESCRIPTION | POST | QUANTITY | NORM M ² | TOTAL M ² |
|---------------|------------------------|-------|----------|---------------------|----------------------|
| UNIT | | LEVEL | | | |
| | | | | | |
| Program 1: Su | | | | | |
| - | orporate Services | 1 | | I | 1 |
| HRA | Head Corporate | 15 | 1 | 25 | 25 |
| | Personal Assistant | 7 | 1 | 8 | 8 |
| | General Manager | 14 | 1 | 25 | 25 |
| | Personal Assistant | 7 | 1 | 8 | 8 |
| | Senior Manager | 13 | 1 | 20 | 20 |
| | Secretary | 5 | 1 | 8 | 8 |
| | Manager: Employee | 11/12 | 1 | 16 | 16 |
| | Assistant Manager | 9/10 | 3 | 8 | 24 |
| | Recruitment Specialist | 11/12 | 1 | 16 | 16 |
| | SAO Recruitment | 8 | 3 | 8 | 24 |
| | SAO TAT | 8 | 1 | 8 | 8 |
| | HR Administrator | 6 | 6 | 8 | 48 |
| | Manager: Performance | 11 | 1 | 16 | 16 |
| | SAO: Performance | 8 | 1 | 8 | 8 |
| | Manager: Basic Cond. | 11/12 | 1 | 16 | 16 |
| | SAO: Basic Cond. | 8 | 2 | 8 | 16 |
| | Admin Officer | 7 | 2 | 8 | 16 |
| | Administrator | 6 | 4 | 8 | 32 |
| | Registry Clerk | 5 | 1 | 8 | 8 |
| | TOTAL | | | | 342 |
| Training | Senior Manager | 13 | 1 | 20 | 20 |
| | Secretary | 5/6 | 1 | 8 | 8 |
| | Manager: Training | 10/11 | 1 | 16 | 16 |
| | Training Specialist | 9/10 | 2 | 16 | 32 |
| | Training Officer | 8 | 2 | 8 | 16 |
| | Training Officer | 7 | 1 | 8 | 8 |
| | Training Admin | 6 | 1 | 8 | 8 |
| | TOTAL | | | | 108 |
| Employee | Manager: E.R | 11 | 1 | 16 | 16 |
| Relations | Employee Relation | 9/10 | 4 | 16 | 64 |
| | Employee Relation | 7 | 1 | 8 | 8 |
| | TOTAL | | | | 88 |
| Physical | Senior Manager | 13 | 1 | 20 | 20 |
| Security | Secretary* | 6 | 1 | 8 | 8 |
| , | Manager: Security | 11 | 1 | 16 | 16 |
| | Admin Support | 8 | 1 | 8 | 8 |
| | Vetting Supervisor | 9 | 1 | 16 | 16 |
| | | | • | | |

| | Field Worker | 8 | 2 | 8 | 16 |
|----------------|-----------------------|-------|----|----|-------------|
| | Compliance & Invest. | 8 | 1 | 8 | 8 |
| | Security Officer | 5 | 5 | 8 | 40 |
| | Control Room | 8 | 1 | 8 | 8 |
| | Chief Security Offic. | 7 | 1 | 8 | 8 |
| | Key Custodian | 8 | 1 | 8 | 8 |
| | TOTAL | | | | 156 |
| ODD | Manager | 11/12 | 1 | 16 | 16 |
| | ODD Specialist | 9/10 | 1 | 16 | 16 |
| | TOTAL | | | | 32 |
| Facilities | Manager | 11 | 1 | 16 | 16 |
| Management | Fleet Management | 9 | 1 | 16 | 16 |
| _ | Fleet Management | 8 | 1 | 8 | 8 |
| | Cleaner | 2/3 | 22 | 8 | 176 |
| | Driver/Messenger | 4 | 9 | 8 | 72 |
| | Assistant Manager | 9 | 1 | 16 | 16 |
| | Maintenance | 8 | 1 | 8 | 8 |
| | Maintenance Assist. | 3 | 3 | 8 | 24 |
| | Refreshment Coordin | 2/3 | 8 | 8 | 64 |
| | Senior Cleaner | 4 | 5 | 8 | 40 |
| | TOTAL | | | | 440 |
| | GRAND TOTAL P1.1 | | | | <u>1166</u> |
| Program 1.2:Fi | hance | 1 | | | |
| Finance | CFO | 15 | 1 | 25 | 25 |
| | Personal Assistant | 7 | 1 | 8 | 8 |
| | Head Manager | 14 | 1 | 25 | 25 |
| | Secretary | 5 | 1 | 8 | 8 |
| | Senior Manager | 13 | 1 | 20 | 20 |
| | Snr Fund Accountant | 8 | 1 | 8 | 8 |
| | Manager: Investment | 11/12 | 1 | 16 | 16 |
| | Manager: Finance | 11 | 2 | 16 | 32 |
| | Administrator | 6 | 37 | 8 | 296 |
| | Snr State Accountant | 8 | 5 | 8 | 40 |
| | Accountant | 7 | 6 | 8 | 48 |
| | Assistant Director | 9 | 1 | 16 | 16 |
| | Assistant Manager | 9/10 | 4 | 16 | 64 |
| | Manager: Taxation | 11 | 1 | 16 | 16 |
| | Project Accountant | 11 | 1 | 16 | 16 |
| | TOTAL | | | | 638 |
| SCM | Senior Manager | 13 | 1 | 20 | 20 |
| | Secretary | 5/6 | 1 | 8 | 8 |
| | ASD Contract Man | 9/10 | 1 | 16 | 16 |
| | ASD Tenders | 9 | 1 | 16 | 16 |
| | SAO Asset Man | 8 | 1 | 8 | 8 |
| | Accountant | 7 | 1 | 8 | 8 |

| | | 1 | | | |
|------------|--|--|--|--|--|
| | Supply Chain | 7 | 1 | 8 | 8 |
| | Practitioner Demand | | | | |
| | and Acquisitions. | | | | |
| | Administrator | 6 | 4 | 8 | 32 |
| | Assistant Manager: | 10 | 1 | 16 | 16 |
| | Demand & | | | | |
| | Acquisition | | | | |
| | Assistant Manager: | 9 | 1 | 16 | 16 |
| | Logistics Management | - | | | |
| | SCM Practitioner | 8 | 1 | 8 | 8 |
| | Store Manager | 7 | 1 | 8 | 8 |
| | SCM Practitioners | 6 | 9 | 8 | 72 |
| | | | | | |
| | Manager: Acquisition | 11 | 1 | 16 | 16 |
| | and Contract | | | | |
| | Management | | | | |
| | TOTAL | | | | 252 |
| Management | Management Account | 11 | 2 | 16 | 32 |
| Account & | | | | | |
| Budgets | | | | | |
| | TOTAL | | | | 32 |
| Corporate | Manager Admin | 11 | 1 | 16 | 16 |
| Finance | Expense Accounting | | | | |
| | Assistant Manager | 9/10 | 3 | 16 | 48 |
| | Senior State Account | 8 | 3 | 8 | 24 |
| | IT Purchasing | 7 | 1 | 8 | 8 |
| | Accountants | 7 | 2 | 8 | 16 |
| | Payroll Administrator | 7 | 1 | 8 | 8 |
| | Administrator | 6 | 7 | 8 | 56 |
| | TOTAL | 0 | 1 | 0 | 176 |
| | | | | | |
| | GRAND TOTAL P1.2 | | | | <u>1098</u> |
| - | usiness Enablement | | | | |
| ICT | | | | | |
| | Chief Information | 14 | 1 | 25 | 25 |
| | Officer (CIO) | | | | |
| | Officer (CIO) Office Manager | 9 | 1 | 16 | 16 |
| | Officer (CIO) | | | | |
| | Officer (CIO) Office Manager | 9 | 1 | 16 | 16 |
| | Officer (CIO) Office Manager IT Project Manager | 9 11/12 | 1 1 | 16 25 | 16 50 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager | 9 11/12 | 1 1 | 16 25 | 16 50 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager | 9 11/12 11/12 13 | 1 1 1 3 | 16 25 16 20 | 16 50 16 80 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst | 9 11/12 11/12 13 11/12 | 1 1 1 3 2 | 16 25 16 20 16 | 16 50 16 80 96 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT | 9 11/12 11/12 13 11/12 11 | 1 1 1 3 2 1 | 16 25 16 20 16 16 | 16 50 16 80 96 112 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD | 9 11/12 11/12 13 11/12 11 9 | 1 1 1 3 2 1 1 | 16 25 16 20 16 16 8 | 16 50 16 80 96 112 24 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD Business Ops Spec | 9 11/12 11/12 13 11/12 11 9 11 | 1 1 1 3 2 1 1 1 | 16 25 16 20 16 16 16 8 16 | 16 50 16 80 96 112 24 144 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD Business Ops Spec Systems Analyst | 9 11/12 11/12 13 11/12 11 9 11 8 | 1 1 1 3 2 1 1 1 1 1 | 16 25 16 20 16 16 16 8 16 8 16 8 | 16 50 16 80 96 112 24 144 48 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD Business Ops Spec Systems Analyst Application Developer | 9 11/12 11/12 13 11/12 11 9 11 8 11/12 | 1 1 1 3 2 1 1 1 1 1 9 | 16 25 16 20 16 16 16 8 16 8 16 8 8 8 8 | 16 50 16 80 96 112 24 144 48 40 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD Business Ops Spec Systems Analyst Application Developer Call Coordinator | 9 11/12 11/12 13 11/12 11 9 11 8 11/12 9 | 1 1 1 3 2 1 1 1 1 1 9 2 | 16 25 16 20 16 16 8 16 8 16 8 16 8 16 8 16 8 16 16 | 16 50 16 80 96 112 24 144 48 40 32 |
| | Officer (CIO) Office Manager IT Project Manager Quality Control Manager Senior Manager Systems Analyst Manager: ICT ASD Business Ops Spec Systems Analyst Application Developer | 9 11/12 11/12 13 11/12 11 9 11 8 11/12 | 1 1 1 3 2 1 1 1 1 1 9 | 16 25 16 20 16 16 16 8 16 8 16 8 8 8 8 | 16 50 16 80 96 112 24 144 48 40 |

| | Sr Field Support Eng | 8 | 3 | 8 | 24 |
|----------------|-------------------------|-------|--------|--------|---------|
| | Field Support Engineer | 7 | 2 | 8 | 16 |
| | ICTC Admin Officer | 7 | 1 | 8 | 8 |
| | Modenisation Project | 7 | 1 | 8 | 8 |
| | Acc | | · | Ũ | 0 |
| | Administrator | 6 | 1 | 8 | 8 |
| | ICT Storeman | 7 | 1 | 8 | 8 |
| | TOTAL | , | • | Ŭ | 787 |
| ICT | Modernisation | | 40 | 8 | 320 |
| Contractors | Resources | | 40 | Ũ | 020 |
| Contractore | Infrastructure Support | | 15 | 8 | 120 |
| | Mainframe Support | | 10 | 8 | 80 |
| | TOTAL | | 10 | 0 | 520 |
| РМО | Senior Manager | 13 | 1 | 20 | 20 |
| | Project Manager | 13 | 3 | 16 | 48 |
| | Project Admin | 10 | 3 1 | 16 | 16 |
| | - | | | | |
| | Project Admin | 9 | 3 | 16 | 48 |
| Informer of | TOTAL | 40 | | 10 | 132 |
| Information | Snr Manager | 13 | 1 | 16 | 16 |
| Security | Admin Support | 8 | 1 | 8 | 8 |
| | Assistant Manager | 9 | 1 | 16 | 16 |
| | Secure | 8 | 1 | 8 | 8 |
| | Communications | | | | |
| | Electronic IS | 8 | 1 | 8 | 8 |
| | Document Security | 9 | 1 | 8 | 8 |
| | IS Process Flow | 8 | 2 | 8 | 16 |
| | Compliance Monitoring | 8 | 1 | 8 | 8 |
| | TOTAL | | | | 88 |
| BSS | Senior Manager | 13 | 1 | 20 | 20 |
| | Assistant Manager | 9/10 | 2 | 16 | 32 |
| | Team Leader | 8 | 2 | 8 | 16 |
| | Team Member | 6 | 7 | 8 | 56 |
| | EB Specialist | 7 | 1 | 8 | 8 |
| | Manager: Funct | 11/12 | 1 | 16 | 16 |
| | Training | | | | |
| | Trainer | 9/10 | 3 | 16 | 48 |
| | Business Analyst | 11 | 1 | 16 | 16 |
| | Applications Techni. | 11 | 1 | 16 | 16 |
| | Applications De. | 11 | 1 | 16 | 16 |
| | TOTAL | | - | - | 244 |
| | GRAND TOTAL P1.3 | | | | 1771 |
| Program 1.4 St | | | | | <u></u> |
| Office of the | Chief Executive Officer | 16 | 1 | 25 | 25 |
| CEO | Office Manager | 11 | 1 | 16 | 16 |
| | Secretary | 8 | 1 | 8 | 8 |
| | Personal Assistant | 8 | 1 | о 8 | 8 |
| | | | | | |
| | Senior Manager | 13 | 1 | 20 | 20 |

| | Assistant Manager | 9 | 1 | 16 | 16 |
|-----------------|--------------------------|-------|----------|----|------------|
| | Assistant Manager | 9 | 1 | 16 | 16 |
| | Receptionist | 5 | 1 | 8 | 8 |
| | Admin Officer | 7 | 1 | 8 | 8 |
| | Auxiliary Services Clerk | 5 | 1 | 8 | 8 |
| | TOTAL | 5 | <u>I</u> | 0 | 133 |
| Management | General Manager | 14 | 1 | 25 | 25 |
| Support | Personal Assistant | 7 | 1 | 8 | 8 |
| oupport | TOTAL | 1 | l | 0 | 0 |
| Strategy & | Secretary | 7 | 1 | 8 | 8 |
| Policy | Junior Policy Admist. | 7 | 1 | 8 | 8 |
| 1 onlog | TOTAL | , | • | 0 | 49 |
| M & E | Senior Manager | 13 | 1 | 20 | 20 |
| | Regional Coordinator | 11/12 | 2 | 16 | 32 |
| | M & E Specialist | 11/12 | 3 | 16 | 48 |
| | M & E Specialist | 9/11 | 1 | 16 | 16 |
| | Strategic Planning | 11 | 1 | 16 | 16 |
| | M & E Planner | 6/8 | 2 | 8 | 16 |
| | Administrator | 6 | 1 | 8 | 8 |
| | Researcher | 9 | 1 | 16 | 16 |
| | Administrator | 7 | 1 | 8 | 8 |
| | Secretary | 6 | 1 | 8 | 8 |
| | Senior Researcher | 11 | 1 | 16 | 16 |
| | TOTAL | | | 10 | 204 |
| MIS | Senior Manager | 13 | 1 | 20 | 20 |
| | Secretary | 5/6 | 1 | 8 | 8 |
| | System Analyst | 11/12 | 1 | 16 | 16 |
| | Developer | 9 | 1 | 16 | 16 |
| | Junior Statiscian | 7 | 2 | 8 | 16 |
| | TOTAL | | | | 76 |
| Comms | Senior Manager | 13 | 1 | 20 | 20 |
| | Personal Assistant | 9 | 1 | 16 | 16 |
| | Internal Comms. | 11 | 1 | 16 | 16 |
| | Assistant Manager | 9 | 1 | 16 | 16 |
| | Communications Offic | 8 | 3 | 8 | 24 |
| | Comm Spec Graphic. | 9/10 | 1 | 16 | 32 |
| | Librarian | 8 | 1 | 8 | 8 |
| | External Comm. Man | 11/12 | 1 | 16 | 16 |
| | Comm Specialist | 9 | 1 | 16 | 16 |
| | Media Relations | 9/10 | 1 | 16 | 16 |
| | Manager: | 11/12 | 1 | 16 | 16 |
| | Comms.Branding | | | | |
| | Events Coordinator | 8 | 1 | 8 | 8 |
| | TOTAL | | | | 204 |
| | GRAND TOTAL P1.4 | | | | <u>666</u> |
| Program 1.5 : G | | | | | |
| | | 44 | 4 | 05 | 05 |
| Legal Services | Head: Legal Services | 14 | 1 | 25 | 25 |

| | Personal Assistant | 7/8 | 1 | 8 | 8 |
|-------------------------|--|----------|---|---------|------------|
| | Senior Manager | 13 | 2 | 20 | 40 |
| ļ | Legal Admin Officer | 8 | 6 | 20 | 40 |
| | Senior Administrator | 6 | 1 | 8 | 8 |
| | | 5 | 1 | 8 | 8 |
| | Secretary Managar: Lagal | 5 11 | | o 16 | 0 16 |
| | Manager: Legal | | 1 | | |
| | Senior Legal Admin | 9 | | 16 | 16 |
| O a sup taui at | Legal Office Admin Internal Committee | 6 | 2 | 8 | 16 |
| Secretariat | | 8/10 | 1 | 8 | 8 |
| | Secretary | | | | 402 |
| Entornrico | TOTAL | 10 | 1 | | 193 |
| Enterprise Wide Risk | Senior Manager | 13 | 1 | 20 | 20 |
| WIDE RISK | Secretary | 7 | 1 | 8 | 8 |
| | Manager: Business Risk | 11 | 1 | 16 | 16 |
| | IT Risk Specialist | 11 | 1 | 16 | 16 |
| | Risk Practitioner | 9 | 1 | 16 | 16 |
| | TOTAL | J | • | 10 | 76 |
| Fraud & | | | | | |
| Forensic | Chief Risk Officer | 14 | 1 | 25 | 25 |
| | Personal Assistant | 7 | 1 | 8 | 8 |
| | Snr Manager: FF | 13 | 1 | 20 | 20 |
| | Secretary | 5/7 | 1 | 8 | 8 |
| | Administrator | 6 | 1 | 8 | 8 |
| | Senior Investigator | 9/10 | 5 | 16 | 80 |
| | Manager: Fraud | 11 | 2 | 16 | 32 |
| | Junior Investigator | 8 | 3 | 8 | 24 |
| | TOTAL | 0 | 5 | 0 | 205 |
| Internal Audit | Senior Manager | 13 | 1 | 20 | 203 |
| | Secretary | 5 | 1 | 8 | 8 |
| | Administrator | 6 | 1 | 8 | 8 |
| | Manager: IT Systems | 11 | 1 | 16 | 16 |
| | Manager: Internal Audit | 11 | 1 | 16 | 16 |
| | Manager: Auxiliary Audit | 11/12 | 1 | 16 | 16 |
| | Manager: Operational & | 11/12 | 1 | 16 | 16 |
| | Policies | | I | 10 | 10 |
| | Assistant Manager: | 9-10 | 4 | 16 | 64 |
| | Internal Audit | | | | |
| | Assistant Manager: IT | 9 | 1 | 16 | 16 |
| | Audit | | | | |
| | Internal Auditor | 8 | 4 | 8 | 32 |
| | TOTAL | | | | 212 |
| | GRAND TOTAL P1.5 | | | | <u>686</u> |
| Program 2: Ben | efit Administration | | | | |
| Program 21 · Ci | | | | | |
| 1 logiani 2.1 . O | ivil, Military & other Pensie | on | | | |
| Finance | ivil, Military & other Pensio General Manager | on 14 | 1 | 25 | 25 |

| | Senior Manager | 13 | 2 | 20 | 40 |
|----------|---|---|---|--|--|
| | Secretary | 5 | 1 | 8 | 8 |
| | Manager | 11 | 1 | 16 | 16 |
| | Assistant Manager | 9 | 1 | 16 | 16 |
| | Senior State Account. | 8 | 1 | 8 | 8 |
| | TOTAL | - | <u> </u> | Ū | 121 |
| Medical | Manager | 11/12 | 1 | 16 | 16 |
| Benefits | Assistant Manager | 9/10 | 1 | 16 | 16 |
| Denents | Membership | 8 | 1 | 8 | 8 |
| | Correspondence | 8 | 1 | 8 | 8 |
| | 2 nd authorisation | 8 | 2 | 8 | 16 |
| | Medical Tax | 8 | 1 | 8 | 8 |
| | Chief Admin Clerk | 7 | 1 | 8 | 8 |
| | Chief Account Clerk | 7 | 1 | 8 | 8 |
| | 1 st authorisation | 7 | 3 | 8 | 24 |
| | Senior Admin Clerk | 6 | 8 | 8 | 64 |
| | Senior Account Clerk | 6 | 3 | 8 | 24 |
| | TOTAL | - | 5 | U | 200 |
| Military | Office Manager | 8 | 1 | 8 | 8 |
| Pensions | Chief Admin Clerk | 7 | 2 | 8 | 16 |
| | Miscellaneous | 8 | 1 | 8 | 8 |
| | Administration | 7 | 1 | 8 | 8 |
| | Administrator | 6 | 10 | 8 | 80 |
| | TOTAL | | | | 120 |
| IOD | Assistant Manager | 9/10 | 1 | 8 | 8 |
| | SAO Payments | 8 | 1 | 8 | 8 |
| | Chief Admin Clerk | 7 | 3 | 8 | 24 |
| | Senior Admin Clerk | 6 | 7 | 8 | 56 |
| | TOTAL | | | | 96 |
| Special | Senior Manager | 13 | 1 | 20 | 20 |
| Pensions | Secretary | 5/6 | 1 | 8 | 8 |
| | Manager | 11/12 | 1 | 16 | 16 |
| | Supervisor: Records | 7 | 1 | 8 | 8 |
| | - | | | | |
| | Registry Officer | 5 | 4 | 8 | 32 |
| | Registry Officer Senior Client Care | 5 8 | 4 | 8 8 | 32 8 |
| | u | | | | |
| | Senior Client Care | 8 | 1 | 8 | 8 |
| | Senior Client Care Client Care Officer | 8 5/6 | 1 2 | 8 8 | 8 16 |
| | Senior Client Care Client Care Officer Payment Processing | 8 5/6 7 | 1 2 2 | 8 8 8 | 8 16 16 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics | 8 5/6 7 6 | 1 2 2 1 | 8 8 8 8 | 8 16 16 8 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts | 8 5/6 7 6 9 | 1 2 2 1 1 | 8 8 8 8 8 8 | 8 16 16 8 8 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts SB Processor | 8 5/6 7 6 9 6 | 1 2 2 1 1 2 | 8 8 8 8 8 8 8 8 | 8 16 16 8 8 8 16 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts SB Processor Manager: Politics | 8 5/6 7 6 9 6 11 | 1 2 2 1 1 2 1 2 1 | 8 8 8 8 8 8 8 16 | 8 16 16 8 8 8 16 16 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts SB Processor Manager: Politics Supervisor Politics | 8 5/6 7 6 9 6 11 9/10 | 1 2 2 1 1 2 1 2 1 1 | 8 8 8 8 8 8 8 16 16 | 8 16 16 8 8 16 16 16 16 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts SB Processor Manager: Politics Supervisor Politics Adjudicator | 8 5/6 7 6 9 6 11 9/10 9/10 | 1 2 1 1 2 1 2 1 1 2 2 | 8 8 8 8 8 8 8 16 16 16 | 8 16 16 8 8 8 16 16 16 16 32 |
| | Senior Client Care Client Care Officer Payment Processing Finance & Logistics Supervisor 2 nd pmts SB Processor Manager: Politics Supervisor Politics Adjudicator Manager: Appeal | 8 5/6 7 6 9 6 11 9/10 9/10 11 | 1 2 1 1 2 1 2 1 1 2 1 2 1 | 8 8 8 8 8 8 16 16 16 16 16 | 8 16 16 8 8 16 16 16 32 16 |

| | Regional Research | 8 | 9 | 8 | 72 |
|---------------------|------------------------------------|---------|----------|---------|------------------|
| | Regional Admin | 6 | 7 | 8 | 56 |
| | Call Centre Supervisor | 9/10 | 1 | 16 | 16 |
| | Call Centre Agent | 6 | 5 | 8 | 40 |
| | TOTAL | - | | | 452 |
| | GRAND TOTAL P2.1 | | | | 989 |
| Program 2.2: En | nployee Benefits | | | | |
| EB | Manager | 11 | 1 | 16 | 16 |
| Withdrawals | Assistant Manager | 9-10 | 2 | 16 | 32 |
| | Team Leader | 8 | 7 | 8 | 56 |
| | Administrator | 6 | 30 | 8 | 240 |
| | EB Specialist | 7 | 2 | 8 | 16 |
| | TOTAL | | | | 360 |
| Pensioner | Assistant Manager | 9/10 | 1 | 16 | 16 |
| Maintenance | Team Leader | 8 | 3 | 8 | 24 |
| | Administrator | 6 | 18 | 8 | 144 |
| | EB Specialist | 7 | 1 | 8 | 8 |
| | TOTAL | | | | 192 |
| EB Special | Manager : SP | 11/12 | 1 | 16 | 16 |
| Projects | Assistant Director | 9/10 | 2 | 16 | 32 |
| | Team Leader | 8 | 5 | 8 | 40 |
| | EB Specialist | 7 | 2 | 8 | 16 |
| | Administrator | 6 | 18 | 8 | 144 |
| | Correspondence | 8 | 1 | 8 | 8 |
| | Team Leader | 8 | 2 | 8 | 16 |
| | TOTAL | | | | 272 |
| COO | Chief Operating Officer | 15 | 1 | 25 | 25 |
| | Personal Assistant | 7 | 1 | 8 | 8 |
| | General Manager | 14 | 2 | 25 | 50 |
| | TOTAL | | | | 83 |
| Membership | Manager: Membership | 11/12 | 1 | 16 | 16 |
| | Assistant Manager | 9/10 | 2 | 16 | 32 |
| | Administrator | 6 | 19 | 8 | 152 |
| | Team Leader | 8 | 2 | 8 | 16 |
| | EB Specialist | 7 | 2 | 8 | 16 |
| EB One P | TOTAL Sopier Manager | 13 | 3 | 20 | 232 60 |
| EB Ops & Finance | Senior Manager | 13 | 3 | 20 | 60 24 |
| Tinance | Secretary Manager Contributions | 5 11 | 1 | 0 16 | 16 |
| | Assistant Manager | 9 | 3 | 16 | 48 |
| | Senior Fund Accountants | 8 | 3 | 8 | 24 |
| | Fund Accountants | 7 | 24 | 8 | 192 |
| | Fund Administrator | 2 | 24 | 8 | 16 |
| | Registry | 2 | <u> </u> | 0 | 10 |
| | TOTAL | | | | 380 |
| EB Finance | Manager: Contributions | 11 | 1 | 16 | 16 |
| | Assistant Manager | 9 | 3 | 16 | 48 |
| | | 5 | 0 | 10 | ΨU |

| | Snr Fund Accountant | 8 | 4 | 8 | 32 |
|----------------|----------------------------|-------|----|----|---------------|
| | Fund Accountant | 7 | 20 | 8 | 160 |
| | Contributions Registry | 5 | 2 | 8 | 16 |
| | Clerk | Ũ | - | 0 | 10 |
| | Fund Administrator | 2 | 2 | 8 | 16 |
| | TOTAL | | | | 288 |
| Funeral | Manager: FB | 11 | 1 | 16 | 16 |
| Benefits | Assistant Manager: FB | 9 | 1 | 16 | 16 |
| | Team Leader | 8 | 1 | 8 | 8 |
| | Administrator | 5-6 | 14 | 8 | 112 |
| | TOTAL | | | | 152 |
| | GRAND TOTAL P2.2 | | | | <u>1959</u> |
| Program 2.3: C | lient Relations Manageme | nt | | | |
| EGLS | Manager | 11 | 2 | 16 | 32 |
| | Snr Chief Liaison Off | 10 | 2 | 16 | 32 |
| | Chief Liaison Officer | 9 | 17 | 16 | 272 |
| | Office Supervisor | 9 | 1 | 16 | 16 |
| | Customer Serv Agent | 6/7 | 12 | 8 | 96 |
| | TOTAL | | | | 448 |
| Call Centre | Manager | 11/12 | 2 | 16 | 32 |
| | Team Leader | 9/10 | 7 | 16 | 112 |
| | QA & Training | 9/10 | 3 | 16 | 48 |
| | QA & Training | 6 | 1 | 8 | 8 |
| | Call Centre Agent | 5/6 | 72 | 8 | 576 |
| | TOTAL | | | | 776 |
| OSS | Manager | 11 | 1 | 16 | 16 |
| | SAO Mail & inbound | 8 | 1 | 8 | 8 |
| | Team Leader | 7 | 3 | 8 | 24 |
| | Team Member | 5/7 | 39 | 8 | 312 |
| | TOTAL | | | | 360 |
| Registry | SAO Registry | 5/8 | 1 | 8 | 8 |
| | Team Leader | 7 | 1 | 8 | 8 |
| | Team Member | 5 | 9 | 8 | 80 |
| | TOTAL | | | | 96 |
| CRM | GM CRM | 14 | 1 | 25 | 25 |
| Management | Secretary | 5/6 | 1 | 8 | 8 |
| | Senior Manager | 13 | 4 | 20 | 60 |
| | Secretary | 6 | 4 | 8 | 32 |
| | TOTAL | | | | 125 |
| | GRAND TOTAL P2.3 | | | | <u>1805</u> |
| | | | | | |
| | GRAND TOTAL =P1.1- P2.3 | | | | <u>10 140</u> |

4.3 General Space- Over and above the above space required to cater for personnel, the additional space as required shall be as follows:

| DESCRIPTION | QUANTITY | NORM (m ²) | NORM (m ²) |
|--|----------|------------------------|------------------------|
| GENERAL SPACE-CEO | | | |
| Boardroom | 1 | 30 | 30 |
| Reception/Waiting Room | 1 | 30 | 30 |
| Kitchen | 1 | 20 | 20 |
| Strong room | 1 | 15 | 15 |
| Fax/copier room | 1 | 10 | 10 |
| Stationery | 1 | 10 | 10 |
| Bathroom | 1 | 10 | 10 |
| TOTAL | | | 125 |
| GENERAL SPACE-GPAA | | | |
| Archive & Registry | 1 | 2000 | 2000 |
| Main Server Room | 1 | 500 | 500 |
| Patch Rooms | 10 | 8 | 80 |
| Gymnasium | 1 | 500 | 500 |
| Reception and Walk-in Centre | 1 | 150 | 150 |
| Canteen/Cafeteria | 1 | 500 | 500 |
| Kitchens | 20 | 15 | 300 |
| Fax/Copier/Printing Rooms | 40 | 8 | 320 |
| Petty cash office | 1 | 15 | 15 |
| Strong Rooms | 20 | 20 | 400 |
| Stationery Rooms & Grocery stores | 1 | 700 | 700 |
| Furniture Storage | 1 | 200 | 200 |
| Boardrooms | 25 | 20 | 500 |
| Exco Boardroom | 1 | 40 | 40 |
| Manco Boardroom | 1 | 150 | 150 |
| Waiting Area | 1 | 40 | 40 |
| Wellness Centre | 1 | 500 | 500 |
| Business Continuity Centre | 1 | 700 | 700 |
| Control Room (Security) | 1 | 200 | 200 |
| Guard Rooms (Access Points) | 1 | 150 | 150 |
| Change Rooms | 1 | 80 | 80 |
| | | | |
| SUB TOTAL: GENERAL SPACE | | | 8150 |
| SUB TOTAL: A | | | 10 140 |
| SUB TOTAL: B | | | 8150 |
| | | | <u>18 290</u> |
| Plus (25% Non-Assignable Area) | | | 4573 |
| GPAA NEW HQ M ² Grand Total | | | <u>22 863</u> |

4.4 A total number of a parking space required for the above space is seven-hundred and ten, broken down in the table below:

| PARKING | QUANTITY |
|---------------------------------------|----------|
| CEO | 1 |
| COO | 1 |
| General Managers | 9 |
| Senior Managers | 18 |
| Managers | 69 |
| Assistant Managers/Office Managers | 128 |
| Senior Admin Officers | 383 |
| Secretaries | 31 |
| Admin Officers | 15 |
| Drivers/Messengers | 16 |
| Maintenance Assistants | 3 |
| Lockable garages (GG &Fleet Vehicles) | 16 |
| Visitors | 20 |
| Total | 710 |

4.5 Therefore, the total office space required for the GPAA Head Office is **22 863**m², with 710 parking bays.